Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements.

A For the 2009 calendar year, or tax year beginning 10/01/2009, and ending 09/30/2010

B Name of organization: WORLD RESOURCES INSTITUTE

D Employer Identification number: 52-1257057

E Telephone number: (202) 729-7600

G Gross receipts: $57,828,380

H(a) Is this a group return for affiliates? Yes

H(b) Are all affiliates included? Yes

I Tax-exempt status: 501(c)(3)

J Website: WWW.WRI.ORG

K Form of organization: Corporation

L Year of formation: 1982

State of legal domicile: DE

Part I

Summary

1 Briefly describe the organization's mission or most significant activities:

TO MOVE HUMAN SOCIETY TO LIVE IN WAYS THAT PROTECT EARTH'S ENVIRONMENT AND ITS CAPACITY TO PROVIDE FOR THE NEEDS AND ASPERATIONS OF CURRENT AND FUTURE GENERATIONS.

Activities & Governance

2 Check this box if the organization discontinued its operations or disposed of more than 25% of its net assets.

3 Number of voting members of the governing body (Part VI, line 1a)

4 Number of independent voting members of the governing body (Part VI, line 1b)

5 Total number of employees (Part V, line 2a)

6 Total number of volunteers (estimate if necessary)

7a Total gross unrelated business revenue from Part VIII, column (C), line 12

7b Net unrelated business taxable income from Form 990-T, line 39

Revenue

8 Contributions and grants (Part VIII, line 1a)

9 Program service revenue (Part VIII, line 2a)

10 Investment income (Part VIII, column (A), line 1)

11 Other revenue (Part VIII, column (A), lines 4-8, 10-11, and 11e)

12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)

Grants and similar amounts paid (Part IX, column (A), lines 1-3)

Benefits paid to or for members (Part IX, column (A), line 4)

Salaries, other compensation, employee benefits (Part IX, column (A), lines 6-10)

Professional fundraising fees (Part IX, column (A), line 11e)

Total fundraising expenses, Part IX, column (D), line 25

Other expenses (Part IX, column (A), lines 11d-11f, 11f-24f)

Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)

Revenue less expenses. Subtract line 18 from line 12

Expenditures

20 Total assets (Part X, line 1b)

21 Total liabilities (Part X, line 26)

22 Net assets or fund balances. Subtract line 21 from line 20

Part II

Signature Block

Under penalties of perjury, I declare that I have examined the return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. This declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Signature of officer: Steven L. Barker

Date: 2/15/2011

Chief Financial Officer and Vice President of Admin.

Type or print name and title

Preparer's signature: [Signature]

Date: 10/11

Check if self-employed

Preparer's identifying number: 1651

EIN: 36-6055558

Phone no.: 703-847-7500

May the IRS discuss this return with the preparer shown above? (see instructions)

For Privacy Act and Paperwork Reduction Act Notice, see the separate Instructions.
Part III  Statement of Program Service Accomplishments

1 Briefly describe the organization's mission:

SEE SCHEDULE O

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?  
☐ Yes  ☒ No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services?  
☐ Yes  ☒ No

If "Yes," describe these changes on Schedule O.

4 Describe the exempt purpose achievements for each of the organization's three largest program services by expenses.  
Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code: ________ ) (Expenses $7,130,642, including grants of $497,683.) (Revenue $________

SEE SCHEDULE O

4b (Code: ________ ) (Expenses $5,365,946, including grants of $2,131,705.) (Revenue $________

SEE SCHEDULE O

4c (Code: ________ ) (Expenses $3,163,635, including grants of $1,720,680.) (Revenue $________

SEE SCHEDULE O

4d Other program services. (Describe in Schedule O.)

(Expenses $15,866,217, including grants of $3,124,539.) (Revenue $________

4e Total program service expenses $31,471,899.
Part IV Checklist of Required Schedules

1. Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A ............................

2. Is the organization required to complete Schedule B, Schedule of Contributors? ................................................................. 1  X

3. Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I .................................................. 3  X

4. Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II .................................................. 4  X

5. Sections 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(a) notice and reporting requirement and proxy tax? If "Yes," complete Schedule D, Part I .......................................................... 5  X

6. Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part II .............................................................................. 6  X

7. Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part III .................................................................................. 7  X

8. Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III .................................................................................. 8  X

9. Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV .................................................................................. 9  X

10. Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V .................................................................................. 10 X

11. Is the organization's answer to any of the following questions "Yes"? If so, complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable ...... 11  X

- Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI .......................................................... 11  X
- Did the organization report an amount for investments—other-securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII ............................................................................. 12  X
- Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII ............................................................................. 13  X
- Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX ............................................................................. 14  X
- Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X ............................................................................. 15  X
- Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X. ............................................................................. 16  X

12. Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII ............................................................................. 12  X

12A. Was the organization included in consolidated, independent audited financial statement for the tax year? If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional. 12A  X

13. Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E ............................................................................. 13  X

14a. Did the organization maintain an office, employees, or agents outside of the United States? ................................................................. 14a  X

b. Did the organization have aggregate revenues or expenses of more than $10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I ............................................................................. 14b  X

15. Did the organization report on Part IX, column (A), line 3, more than $5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Part II ............................................................................. 15  X

16. Did the organization report on Part IX, column (A), line 3, more than $5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Part III ............................................................................. 16  X

17. Did the organization report a total of more than $15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 14? If "Yes," complete Schedule G, Part I ............................................................................. 17  X

18. Did the organization report more than $15,000 total of fundraising event gross income and contributions on Part VIII, lines 1e and 6a? If "Yes," complete Schedule G, Part II ............................................................................. 18  X

19. Did the organization report more than $15,000 of gross income from gaming activities on Part VIII, line 8a? If "Yes," complete Schedule G, Part III ............................................................................. 19  X

20. Did the organization operate one or more hospitals? If "Yes," complete Schedule H ............................................................................. 20  X
<table>
<thead>
<tr>
<th></th>
<th></th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>21</td>
<td>Did the organization report more than $5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 11 if &quot;Yes,&quot; complete Schedule I, Parts I and II.</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>22</td>
<td>Did the organization report more than $5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 27 if &quot;Yes,&quot; complete Schedule I, Parts I and III.</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>23</td>
<td>Did the organization answer &quot;Yes&quot; to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If &quot;Yes,&quot; complete Schedule J.</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>24.a</td>
<td>Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than $100,000 as of the last day of the year, that was issued after December 31, 2002? If &quot;Yes,&quot; answer lines 24b through 24d and complete Schedule K. If &quot;No,&quot; go to question 25.</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>24.b</td>
<td>Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>24.c</td>
<td>Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>24.d</td>
<td>Did the organization act as an &quot;on behalf of&quot; issuer for bonds outstanding at any time during the year?</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>25.a</td>
<td>Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If &quot;Yes,&quot; complete Schedule L, Part I.</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>25.b</td>
<td>Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Form 990 or 990-EZ? If &quot;Yes,&quot; complete Schedule L, Part I.</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>26</td>
<td>Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If &quot;Yes,&quot; complete Schedule L, Part II.</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>27</td>
<td>Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If &quot;Yes,&quot; complete Schedule L, Part III.</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>28</td>
<td>Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td></td>
<td>a</td>
<td>A current or former officer, director, trustee, or key employee? If &quot;Yes,&quot; complete Schedule L, Part IV.</td>
<td></td>
</tr>
<tr>
<td></td>
<td>b</td>
<td>A family member of a current or former officer, director, trustee, or key employee? If &quot;Yes,&quot; complete Schedule L, Part IV.</td>
<td></td>
</tr>
<tr>
<td></td>
<td>c</td>
<td>An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or an indirect owner? If &quot;Yes,&quot; complete Schedule L, Part IV.</td>
<td></td>
</tr>
<tr>
<td>29</td>
<td>Did the organization receive more than $25,000 in non-cash contributions? If &quot;Yes,&quot; complete Schedule M.</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>30</td>
<td>Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If &quot;Yes,&quot; complete Schedule M.</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>31</td>
<td>Did the organization liquidate, terminate, or dissolve and cease operations? If &quot;Yes,&quot; complete Schedule N, Part I.</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>32</td>
<td>Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If &quot;Yes,&quot; complete Schedule N, Part II.</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>33</td>
<td>Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If &quot;Yes,&quot; complete Schedule R, Part I.</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>34</td>
<td>Was the organization related to any tax-exempt or taxable entity? If &quot;Yes,&quot; complete Schedule R, Parts I, III, IV, and V, line 1.</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>35</td>
<td>Is any related organization a controlled entity within the meaning of section 512(b)(15)? If &quot;Yes,&quot; complete Schedule R, Part V, line 2.</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>36</td>
<td>Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If &quot;Yes,&quot; complete Schedule R, Part V, line 2.</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>37</td>
<td>Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If &quot;Yes,&quot; complete Schedule R, Part VI.</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>38</td>
<td>Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note: All Form 990 filers are required to complete Schedule O.</td>
<td></td>
<td>X</td>
</tr>
</tbody>
</table>
### Part V Statements Regarding Other IRS Filings and Tax Compliance

1a. Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns. Enter -0- if not applicable.

| 1a | 114 |

1b. Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable.

| 1b | 0 |

1c. Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?

| 1c | X |

2a. Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return.

| 2a | 204 |

2b. If at least one is reported on line 2a, did the organization file all required federal employment tax returns?

| 2b | X |

Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return. (see instructions)

3a. Did the organization have unrelated business gross income of $1,000 or more during the year covered by this return?

| 3a | X |

3b. If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O.

| 3b | |

4a. At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?

| 4a | X |

b. If "Yes," enter the name of the foreign country. ATTACHMENT 3

See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.

5a. Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?

| 5a | X |

5b. Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?

| 5b | |

5c. If "Yes," to question 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?

| 5c | |

6a. Does the organization have annual gross receipts that are normally greater than $100,000, and did the organization solicit any contributions that were not tax deductible?

| 6a | X |

b. If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?

| 6b | |

7. Organizations that may receive deductible contributions under section 170(c).

a. Did the organization receive a payment in excess of $75 made partly as a contribution and partly for goods and services provided to the payor?

| 7a | X |

b. If "Yes," did the organization notify the donor of the value of the goods or services provided?

| 7b | X |

c. Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?

| 7c | |

d. If "Yes," indicate the number of Forms 8282 filed during the year.

| 7d | |

e. Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?

| 7e | X |

f. Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?

| 7f | X |

g. For all contributions of qualified intellectual property, did the organization file Form 8899 as required?

| 7g | |

h. For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?

| 7h | |

8. Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?

| 8 | |

9. Sponsoring organizations maintaining donor advised funds.

a. Did the organization make any taxable distributions under section 4966?

| 9a | |

b. Did the organization make a distribution to a donor, donor advisor, or related person?

| 9b | |

10. Section 501(c)(7) organizations. Enter:

a. Initiation fees and capital contributions included on Part VIII, line 12.

| 10a | |

b. Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities.

| 10b | |

11. Section 501(c)(12) organizations. Enter:

a. Gross income from members or shareholders.

| 11a | |

b. Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them).

| 11b | |

12a. Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?

| 12a | |

b. If "Yes," enter the amount of tax-exempt interest received or accrued during the year.

| 12b | |
Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See Instructions.

Section A. Governing Body and Management

<table>
<thead>
<tr>
<th></th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>1a</td>
<td>Enter the number of voting members of the governing body</td>
<td>31</td>
</tr>
<tr>
<td>1b</td>
<td>Enter the number of voting members that are independent</td>
<td>30</td>
</tr>
<tr>
<td>2</td>
<td>Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?</td>
<td>X</td>
</tr>
<tr>
<td>3</td>
<td>Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?</td>
<td>X</td>
</tr>
<tr>
<td>4</td>
<td>Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?</td>
<td>X</td>
</tr>
<tr>
<td>5</td>
<td>Did the organization become aware during the year of a material diversion of the organization's assets?</td>
<td>X</td>
</tr>
<tr>
<td>6</td>
<td>Did the organization have members or stockholders?</td>
<td>X</td>
</tr>
<tr>
<td>7a</td>
<td>Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?</td>
<td>X</td>
</tr>
<tr>
<td>7b</td>
<td>Are any decisions of the governing body subject to approval by members, stockholders, or other persons?</td>
<td>X</td>
</tr>
<tr>
<td>8</td>
<td>Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:</td>
<td>X</td>
</tr>
<tr>
<td>a</td>
<td>The governing body?</td>
<td></td>
</tr>
<tr>
<td>b</td>
<td>Each committee with authority to act on behalf of the governing body?</td>
<td></td>
</tr>
<tr>
<td>9</td>
<td>Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If &quot;Yes,&quot; provide the names and addresses in Schedule O.</td>
<td>X</td>
</tr>
</tbody>
</table>

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

<table>
<thead>
<tr>
<th></th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>10a</td>
<td>Does the organization have local chapters, branches, or affiliates?</td>
<td></td>
</tr>
<tr>
<td>10b</td>
<td>If &quot;Yes,&quot; does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?</td>
<td></td>
</tr>
<tr>
<td>11</td>
<td>Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?</td>
<td>X</td>
</tr>
<tr>
<td>11A</td>
<td>Describe in Schedule O the process, if any, used by the organization to review this Form 990.</td>
<td></td>
</tr>
<tr>
<td>12a</td>
<td>Does the organization have a written conflict of interest policy? If &quot;No,&quot; go to line 13</td>
<td></td>
</tr>
<tr>
<td>12b</td>
<td>Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?</td>
<td>X</td>
</tr>
<tr>
<td>12c</td>
<td>Does the organization regularly and consistently monitor and enforce compliance with the policy? If &quot;Yes,&quot; describe in Schedule O how this is done</td>
<td></td>
</tr>
<tr>
<td>13</td>
<td>Does the organization have a written whistle blower policy?</td>
<td>X</td>
</tr>
<tr>
<td>14</td>
<td>Does the organization have a written document retention and destruction policy?</td>
<td>X</td>
</tr>
<tr>
<td>15</td>
<td>Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?</td>
<td></td>
</tr>
<tr>
<td>a</td>
<td>The organization's CEO, Executive Director, or top management official</td>
<td></td>
</tr>
<tr>
<td>b</td>
<td>Other officers or key employees of the organization</td>
<td></td>
</tr>
<tr>
<td>16a</td>
<td>If &quot;Yes&quot; to line 15a or 15b, describe the process in Schedule O. (See Instructions.)</td>
<td></td>
</tr>
<tr>
<td>16b</td>
<td>Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?</td>
<td>X</td>
</tr>
<tr>
<td>b</td>
<td>If &quot;Yes,&quot; has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?</td>
<td>X</td>
</tr>
</tbody>
</table>

Section C. Disclosure

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>17</td>
<td>List the states with which a copy of this Form 990 is required to be filed</td>
</tr>
<tr>
<td>18</td>
<td>Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)'s only) available for public inspection. Indicate how you make these available. Check all that apply. X Own website X Other's website X Upon request</td>
</tr>
<tr>
<td>19</td>
<td>Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public.</td>
</tr>
<tr>
<td>20</td>
<td>State the name, physical address, and telephone number of the person who possesses the books and records of the organization. X ARTHUR K. DROE 10 G STREET, NE, WASHINGTON, DC 20002 202-729-7619</td>
</tr>
</tbody>
</table>

90340H 649C 2/10/2011 7:18:35 AM WRI
### Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's current key employees. See Instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than $100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than $100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than $10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

- **Check this box if the organization did not compensate any current officer, director, or trustee.**

<table>
<thead>
<tr>
<th>Name and Title</th>
<th>(A) Average Hours Per Week</th>
<th>(C) Position</th>
<th>(D) Reportable Compensation from Organization (W-2/1099-MISC)</th>
<th>(E) Reportable Compensation from Related Organizations (W-2/1099-MISC)</th>
<th>(F) Estimated Amount of Other Compensation from the Organization and Related Organizations</th>
</tr>
</thead>
<tbody>
<tr>
<td>JONATHAN LASH</td>
<td>37.50</td>
<td>X</td>
<td>354,564</td>
<td>0</td>
<td>44,084</td>
</tr>
<tr>
<td>PRESIDENT</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>JAMES A. HARMON</td>
<td>1.00</td>
<td>X</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>CHAIRMAN</td>
<td></td>
<td></td>
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<td></td>
<td></td>
</tr>
<tr>
<td>HARRIET BABBITT</td>
<td>1.00</td>
<td>X</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>VICE CHAIR</td>
<td>1.00</td>
<td>X</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>WILLIAM D. RUCKELSHAUS</td>
<td>1.00</td>
<td></td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>DIRECTOR</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>DR. ALICE F. EMERSON</td>
<td>1.00</td>
<td></td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>DIRECTOR</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ROBERTO ARTAVIA</td>
<td>1.00</td>
<td></td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>DIRECTOR</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>FRANCES G. BEINECKE</td>
<td>1.00</td>
<td></td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>DIRECTOR</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>AFSANEH BESCHLOSS</td>
<td>1.00</td>
<td></td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>DIRECTOR</td>
<td></td>
<td></td>
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<td></td>
</tr>
<tr>
<td>FERNANDO HENRIQUE CARDOSO</td>
<td>1.00</td>
<td></td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>DIRECTOR</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ROBIN CHASE</td>
<td>1.00</td>
<td></td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>DIRECTOR</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CHEN JINING</td>
<td>1.00</td>
<td></td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>DIRECTOR</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>TIFFANY CLAY</td>
<td>1.00</td>
<td></td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>DIRECTOR</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>LESLIE DACH</td>
<td>1.00</td>
<td></td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>DIRECTOR</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>DANIEL L. DOCTOROFF</td>
<td>1.00</td>
<td></td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>DIRECTOR</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>JAMSHYD N. GODREJ</td>
<td>1.00</td>
<td></td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>DIRECTOR</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>THE HONORABLE AL GORE</td>
<td>1.00</td>
<td></td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>DIRECTOR</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
### Part VII: Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

<table>
<thead>
<tr>
<th>Name and title</th>
<th>Average hours per week</th>
<th>Position (check all that apply)</th>
<th>Reportable compensation from the organization (W-2/1099-MISC)</th>
<th>Estimated amount of other compensation from the organization (W-2/1099-MISC)</th>
</tr>
</thead>
<tbody>
<tr>
<td>KATHLEEN MCGINTY</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>DIRECTOR</td>
<td>1.00</td>
<td>X</td>
<td>0.</td>
<td>0.</td>
</tr>
<tr>
<td>PRESTON R. MILLER, JR.</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>DIRECTOR</td>
<td>1.00</td>
<td>X</td>
<td>0.</td>
<td>0.</td>
</tr>
<tr>
<td>DOUGLAS R. OBERHELMAN</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>DIRECTOR</td>
<td>1.00</td>
<td>X</td>
<td>0.</td>
<td>0.</td>
</tr>
<tr>
<td>DR. NGOZI OKONJO-EWEALA</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>DIRECTOR</td>
<td>1.00</td>
<td>X</td>
<td>0.</td>
<td>0.</td>
</tr>
<tr>
<td>GORAN PERSSON</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>DIRECTOR</td>
<td>1.00</td>
<td>X</td>
<td>0.</td>
<td>0.</td>
</tr>
<tr>
<td>MICHAEL POLSKY</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>DIRECTOR</td>
<td>1.00</td>
<td>X</td>
<td>0.</td>
<td>0.</td>
</tr>
<tr>
<td>THEODORE ROOSEVELT IV</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>DIRECTOR</td>
<td>1.00</td>
<td>X</td>
<td>0.</td>
<td>0.</td>
</tr>
<tr>
<td>STEPHEN M. ROSS</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>DIRECTOR</td>
<td>1.00</td>
<td>X</td>
<td>0.</td>
<td>0.</td>
</tr>
<tr>
<td>ALISON SANDER</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>DIRECTOR</td>
<td>1.00</td>
<td>X</td>
<td>0.</td>
<td>0.</td>
</tr>
<tr>
<td>JAMES GUSTAVE SPETH</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>DIRECTOR</td>
<td>1.00</td>
<td>X</td>
<td>0.</td>
<td>0.</td>
</tr>
<tr>
<td>LEE M. THOMAS</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>DIRECTOR</td>
<td>1.00</td>
<td>X</td>
<td>0.</td>
<td>0.</td>
</tr>
<tr>
<td>TODD S. THOMSON</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>DIRECTOR</td>
<td>1.00</td>
<td>X</td>
<td>0.</td>
<td>0.</td>
</tr>
<tr>
<td>SUSAN TIERNEY</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>DIRECTOR</td>
<td>1.00</td>
<td>X</td>
<td>0.</td>
<td>0.</td>
</tr>
</tbody>
</table>

**1b Total: CONTINUED AT SCHEDULE J-2**

- **2,431,055**
- **0**
- **439,479**

2 Total number of individuals (including but not limited to those listed above) who received more than $100,000 in reportable compensation from the organization **20**

3 Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual.

- **Yes**
- **No**

4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $150,000? If "Yes," complete Schedule J for such individual.

- **Yes**
- **No**

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person.

- **Yes**
- **No**

### Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $100,000 of compensation from the organization.

<table>
<thead>
<tr>
<th>Name and business address</th>
<th>Description of services</th>
<th>Compensation</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

2 Total number of independent contractors (including but not limited to those listed above) who received more than $100,000 in compensation from the organization **2**
### Part VIII  Statement of Revenue

<table>
<thead>
<tr>
<th></th>
<th>(A) Total revenue</th>
<th>(B) Related or exempt function revenue</th>
<th>(C) Unrelated business revenue</th>
<th>(D) Revenue excluded from tax under sections 512, 513, or 514</th>
</tr>
</thead>
<tbody>
<tr>
<td>1a</td>
<td>Federated campaigns</td>
<td>1a</td>
<td></td>
<td></td>
</tr>
<tr>
<td>b</td>
<td>Membership dues</td>
<td>1b</td>
<td></td>
<td></td>
</tr>
<tr>
<td>c</td>
<td>Fundraising events</td>
<td>1c 849,250</td>
<td></td>
<td></td>
</tr>
<tr>
<td>d</td>
<td>Related organizations</td>
<td>1d</td>
<td></td>
<td></td>
</tr>
<tr>
<td>e</td>
<td>Government grants (contributions)</td>
<td>1e 4,397,908</td>
<td></td>
<td></td>
</tr>
<tr>
<td>f</td>
<td>All other contributions, gifts, grants, and similar amounts not included above</td>
<td>1f 33,576,495</td>
<td></td>
<td></td>
</tr>
<tr>
<td>g</td>
<td>Noncash contributions included in lines 1a-1f</td>
<td>$</td>
<td></td>
<td></td>
</tr>
<tr>
<td>h</td>
<td>Total, Add lines 1a-1f</td>
<td></td>
<td>38,823,853</td>
<td></td>
</tr>
<tr>
<td>2a</td>
<td>Program Service Revenue</td>
<td>2a</td>
<td></td>
<td></td>
</tr>
<tr>
<td>b</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>c</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>d</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>e</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>f</td>
<td>All other program service revenue</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>g</td>
<td>Total, Add lines 2a-2f</td>
<td></td>
<td>0.</td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>Investment income (including dividends, interest, and other similar amounts)</td>
<td></td>
<td>505,839.</td>
<td>505,839.</td>
</tr>
<tr>
<td>4</td>
<td>Income from investment of tax-exempt bond proceeds</td>
<td></td>
<td>0.</td>
<td></td>
</tr>
<tr>
<td>5</td>
<td>Royalties</td>
<td></td>
<td>7,277.</td>
<td>7,277.</td>
</tr>
<tr>
<td>6a</td>
<td>Gross Rents</td>
<td>(I) Real</td>
<td></td>
<td></td>
</tr>
<tr>
<td>b</td>
<td>Less: rental expenses</td>
<td>(I) Other</td>
<td></td>
<td></td>
</tr>
<tr>
<td>c</td>
<td>Rental Income or (loss)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>d</td>
<td>Net rental Income or (loss)</td>
<td></td>
<td>0.</td>
<td></td>
</tr>
<tr>
<td>7a</td>
<td>Gross amount from sales of assets other than inventory</td>
<td></td>
<td>16,506,382.</td>
<td>0.</td>
</tr>
<tr>
<td>b</td>
<td>Less: cost or other basis and sales expenses</td>
<td></td>
<td>17,461,798.</td>
<td>70,552.</td>
</tr>
<tr>
<td>c</td>
<td>Gain or (loss)</td>
<td></td>
<td>1,044,584.</td>
<td>-70,552.</td>
</tr>
<tr>
<td>d</td>
<td>Net gain or (loss)</td>
<td></td>
<td>-974,012.</td>
<td>974,032.</td>
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<tr>
<td>8a</td>
<td>Gross income from fundraising events (not including $ 849,250: of contributions reported on line 1c)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>See Part IV, line 18</td>
<td>a</td>
<td>52,200.</td>
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</tr>
<tr>
<td>b</td>
<td>Less: direct expenses</td>
<td>b 124,398.</td>
<td></td>
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</tr>
<tr>
<td>c</td>
<td>Net Income or (loss) from fundraising events</td>
<td></td>
<td>-372,198.</td>
<td></td>
</tr>
<tr>
<td>9a</td>
<td>Gross income from gaming activities.</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>See Part IV, line 19</td>
<td>a</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>b</td>
<td>Less: direct expenses</td>
<td>b</td>
<td></td>
<td></td>
</tr>
<tr>
<td>c</td>
<td>Net Income or (loss) from gaming activities</td>
<td></td>
<td>0.</td>
<td></td>
</tr>
<tr>
<td>10a</td>
<td>Gross sales of inventory, less returns and allowances</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>b</td>
<td>Less: cost of goods sold</td>
<td>b</td>
<td></td>
<td></td>
</tr>
<tr>
<td>c</td>
<td>Net Income or (loss) from sales of inventory</td>
<td></td>
<td>0.</td>
<td></td>
</tr>
<tr>
<td>Miscellaneous Revenue</td>
<td></td>
<td></td>
<td>90,971.</td>
<td></td>
</tr>
<tr>
<td>11a</td>
<td>MISCELLANEOUS REVENUE</td>
<td>900099</td>
<td>-66,971.</td>
<td>-66,971.</td>
</tr>
<tr>
<td>b</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>c</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>d</td>
<td>All other revenue</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>e</td>
<td>Total, Add lines 11a-11d</td>
<td></td>
<td>-66,971.</td>
<td>1,047,979.</td>
</tr>
<tr>
<td>12</td>
<td>Total Revenue, See Instructions</td>
<td></td>
<td>35,871,632.</td>
<td>1,047,979.</td>
</tr>
<tr>
<td>Line</td>
<td>Description</td>
<td>(A) Total expenses</td>
<td>(B) Program service expenses</td>
<td>(C) Management and general expenses</td>
</tr>
<tr>
<td>------</td>
<td>-----------------------------------------------------------------------------</td>
<td>-------------------</td>
<td>-------------------------------</td>
<td>------------------------------------</td>
</tr>
<tr>
<td>1</td>
<td>Grants and other assistance to governments and organizations in the U.S.</td>
<td>1,219,142.</td>
<td>1,219,142.</td>
<td></td>
</tr>
<tr>
<td></td>
<td>See Part IV, line 22</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>Grants and other assistance to individuals in the U.S. See Part IV, line 22</td>
<td>376,567.</td>
<td>376,567.</td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>Grants and other assistance to governments, organizations, and individuals</td>
<td>6,498,889.</td>
<td>6,498,889.</td>
<td></td>
</tr>
<tr>
<td></td>
<td>outside the U.S. See Part IV, lines 15 and 16</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>4</td>
<td>Benefits paid to or for members</td>
<td>0.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>5</td>
<td>Compensation of current officers, directors, trustees, and key employees</td>
<td>2,431,055.</td>
<td>1,234,271.</td>
<td>854,134.</td>
</tr>
<tr>
<td>6</td>
<td>Compensation not included above for disqualified persons (as defined under</td>
<td>0.</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>section 4958(f)(1)(1) and persons described in section 4958(f)(3)(4)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>7</td>
<td>Other salaries and wages</td>
<td>12,357,510.</td>
<td>10,439,014.</td>
<td>1,041,865.</td>
</tr>
<tr>
<td>8</td>
<td>Pension plan contributions (Include section 401(k) and section 403(b)</td>
<td>849,764.</td>
<td>668,210.</td>
<td>107,909.</td>
</tr>
<tr>
<td></td>
<td>employer contributions)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>9</td>
<td>Other employee benefits</td>
<td>1,775,860.</td>
<td>1,398,708.</td>
<td>225,921.</td>
</tr>
<tr>
<td>10</td>
<td>Payroll taxes</td>
<td>968,152.</td>
<td>764,953.</td>
<td>121,378.</td>
</tr>
<tr>
<td>11</td>
<td>Fees for services (non-employees):</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>a Management</td>
<td>0.</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>b Legal</td>
<td>0.</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>c Accounting</td>
<td>0.</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>d Lobbying</td>
<td>0.</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>e Professional fundraising services. See Part IV, line 17</td>
<td>0.</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>f Investment management fees</td>
<td>193,531.</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>g Other</td>
<td>0.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>12</td>
<td>Advertising and promotion</td>
<td>0.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>13</td>
<td>Office expenses</td>
<td>332,570.</td>
<td>303,835.</td>
<td></td>
</tr>
<tr>
<td>14</td>
<td>Information technology</td>
<td>0.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>15</td>
<td>Royalties</td>
<td>0.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>17</td>
<td>Travel</td>
<td>2,166,140.</td>
<td>1,747,245.</td>
<td>237,545.</td>
</tr>
<tr>
<td>18</td>
<td>Payments of travel or entertainment expenses for any federal, state, or</td>
<td>0.</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>local public officials</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>19</td>
<td>Conferences, conventions, and meetings</td>
<td>826,537.</td>
<td>707,468.</td>
<td>34,014.</td>
</tr>
<tr>
<td>20</td>
<td>Interest</td>
<td>0.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>21</td>
<td>Payments to affiliates</td>
<td>0.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>22</td>
<td>Depreciation, depletion, and amortization</td>
<td>447,870.</td>
<td>409,172.</td>
<td></td>
</tr>
<tr>
<td>23</td>
<td>Insurance</td>
<td>0.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>24</td>
<td>Other expenses. (Itemize expenses not covered above. (Expenses grouped</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>together and labeled miscellaneous may not exceed 5% of total expenses</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>shown on line 25 below.)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>a RESEARCH EXPENSES</td>
<td>1,267,395.</td>
<td>1,248,260.</td>
<td>17,635.</td>
</tr>
<tr>
<td></td>
<td>b PUBLICATION EXPENSES</td>
<td>1,648,336.</td>
<td>929,993.</td>
<td>31,257.</td>
</tr>
<tr>
<td></td>
<td>c OTHER DIRECT COST</td>
<td>1,184,815.</td>
<td>229,563.</td>
<td>898,410.</td>
</tr>
<tr>
<td></td>
<td>d EQUIPMENT RENTAL AND MAIN</td>
<td>823,296.</td>
<td>752,159.</td>
<td>71,137.</td>
</tr>
<tr>
<td></td>
<td>e Other expenses</td>
<td>0.</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>f All other expenses</td>
<td>-211,117.</td>
<td>194,852.</td>
<td>-405,969.</td>
</tr>
<tr>
<td>25</td>
<td>Total functional expenses. Add lines 1 through 24f</td>
<td>37,145,082.</td>
<td>31,471,899.</td>
<td>-3,764,090.</td>
</tr>
<tr>
<td>26</td>
<td>Joint Costs. Check here if following SOP 98-2. Complete this line only if</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>the organization reported in column (B) joint costs from a combined</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>educational campaign and fundraising solicitation.</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Assets</td>
<td></td>
<td></td>
<td>(A)</td>
<td></td>
</tr>
<tr>
<td>-------</td>
<td>-------</td>
<td>-------</td>
<td>-------</td>
<td>-------</td>
</tr>
<tr>
<td>1 Cash - non-interest-bearing</td>
<td></td>
<td></td>
<td>2,500</td>
<td></td>
</tr>
<tr>
<td>2 Savings and temporary cash investments</td>
<td></td>
<td></td>
<td>2,506,201</td>
<td></td>
</tr>
<tr>
<td>3 Pledges and grants receivable, net</td>
<td></td>
<td></td>
<td>13,981,372</td>
<td></td>
</tr>
<tr>
<td>4 Accounts receivable, net</td>
<td></td>
<td></td>
<td>4</td>
<td></td>
</tr>
<tr>
<td>5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(o)(3)(B). Complete Part II of Schedule L</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>7 Notes and loans receivable, net</td>
<td></td>
<td></td>
<td>7</td>
<td></td>
</tr>
<tr>
<td>8 Inventories for sale or use</td>
<td></td>
<td></td>
<td>8</td>
<td></td>
</tr>
<tr>
<td>9 Prepaid expenses and deferred charges</td>
<td></td>
<td></td>
<td>395,492</td>
<td></td>
</tr>
<tr>
<td>10a Land, buildings, and equipment: cost or 10a</td>
<td></td>
<td></td>
<td>4,568,633</td>
<td></td>
</tr>
<tr>
<td>b Loss: accumulated depreciation</td>
<td></td>
<td></td>
<td>1,177,216</td>
<td></td>
</tr>
<tr>
<td>11 Investments - publicly traded securities</td>
<td></td>
<td></td>
<td>35,017,435</td>
<td></td>
</tr>
<tr>
<td>12 Investments - other securities. See Part IV, line 11</td>
<td></td>
<td></td>
<td>12</td>
<td></td>
</tr>
<tr>
<td>13 Investments - program-related. See Part IV, line 11</td>
<td></td>
<td></td>
<td>13</td>
<td></td>
</tr>
<tr>
<td>14 Intangible assets</td>
<td></td>
<td></td>
<td>14</td>
<td></td>
</tr>
<tr>
<td>15 Other assets. See Part IV, line 11</td>
<td></td>
<td></td>
<td>143,444</td>
<td></td>
</tr>
<tr>
<td>16 Total assets. Add lines 1 through 15 (must equal line 34)</td>
<td></td>
<td></td>
<td>53,223,660</td>
<td></td>
</tr>
<tr>
<td>17 Accounts payable and accrued expenses</td>
<td></td>
<td></td>
<td>1,977,027</td>
<td></td>
</tr>
<tr>
<td>18 Grants payable</td>
<td></td>
<td></td>
<td>18</td>
<td></td>
</tr>
<tr>
<td>19 Deferred revenue</td>
<td></td>
<td></td>
<td>63,208</td>
<td></td>
</tr>
<tr>
<td>20 Tax-exempt bond liabilities</td>
<td></td>
<td></td>
<td>20</td>
<td></td>
</tr>
<tr>
<td>21 Escrow or custodial account liability. Complete Part IV of Schedule D</td>
<td></td>
<td></td>
<td>21</td>
<td></td>
</tr>
<tr>
<td>22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L</td>
<td></td>
<td></td>
<td>22</td>
<td></td>
</tr>
<tr>
<td>23 Secured mortgages and notes payable to unrelated third parties</td>
<td></td>
<td></td>
<td>23</td>
<td></td>
</tr>
<tr>
<td>24 Unsecured notes and loans payable to unrelated third parties</td>
<td></td>
<td></td>
<td>24</td>
<td></td>
</tr>
<tr>
<td>25 Other liabilities. Complete Part X of Schedule D</td>
<td></td>
<td></td>
<td>1,754,886</td>
<td></td>
</tr>
<tr>
<td>26 Total liabilities. Add lines 17 through 25</td>
<td></td>
<td></td>
<td>3,795,121</td>
<td></td>
</tr>
<tr>
<td>Organizations that follow SFAS 117, check here ▶ X and complete lines 27 through 29, and lines 33 and 34.</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>27 Unrestricted net assets</td>
<td></td>
<td></td>
<td>2,552,425</td>
<td></td>
</tr>
<tr>
<td>28 Temporarily restricted net assets</td>
<td></td>
<td></td>
<td>21,538,348</td>
<td></td>
</tr>
<tr>
<td>29 Permanently restricted net assets</td>
<td></td>
<td></td>
<td>25,337,766</td>
<td></td>
</tr>
<tr>
<td>Organizations that do not follow SFAS 117, check here ▶ □ and complete lines 30 through 34.</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>30 Capital stock or trust principal, or current funds</td>
<td></td>
<td></td>
<td>30</td>
<td></td>
</tr>
<tr>
<td>31 Paid-in or capital surplus, or land, building, or equipment fund</td>
<td></td>
<td></td>
<td>31</td>
<td></td>
</tr>
<tr>
<td>32 Retained earnings, endowment, accumulated income, or other funds</td>
<td></td>
<td></td>
<td>32</td>
<td></td>
</tr>
<tr>
<td>33 Total net assets or fund balances</td>
<td></td>
<td></td>
<td>49,428,539</td>
<td></td>
</tr>
<tr>
<td>34 Total liabilities and net assets/fund balances</td>
<td></td>
<td></td>
<td>53,223,660</td>
<td></td>
</tr>
</tbody>
</table>
Form 990 (2009)  

Part XI  Financial Statements and Reporting

1. Accounting method used to prepare the Form 990:  
   [ ] Cash  [x] Accrual  [ ] Other  
   If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.

2a. Were the organization's financial statements compiled or reviewed by an independent accountant?  
   [ ] Yes [x] No  

2b. Were the organization's financial statements audited by an independent accountant?  
   [ ] Yes [x] No  

2c. If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?  
   [ ] Yes [x] No  
   If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.

2d. If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both:  
   [ ] Separate basis  [x] Consolidated basis  [ ] Both consolidated and separate basis

3a. As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?  
   [ ] Yes [x] No

3b. If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.  
   [ ] Yes [x] No
**Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ. See separate instructions.

**Part I**

**Reason for Public Charity Status** (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.)

1. A church, convention of churches, or association of churches described in section 170(b)(1)(A)(I).
2. A school described in section 170(b)(1)(A)(II). (Attach Schedule E.)
3. A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(III).
4. A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(III). Enter the hospital's name, city, and state: ____________________________________________.
5. An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(IV). (Complete Part II.)
6. A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(V).
7. An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(VI). (Complete Part II.)
9. An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.)
10. An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11a through 11h.
   a. Type I
   b. Type II
   c. Type III - Functionally Integrated
   d. Type III - Other
11. By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2).

f. If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box: ____________________________________________.

g. Since August 17, 2008, has the organization accepted any gift or contribution from any of the following persons?
   (i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization? ____________________________________________
   (ii) A family member of a person described in (i) above? ____________________________________________
   (iii) A 35% controlled entity of a person described in (i) or (ii) above? ____________________________________________

h. Provide the following information about the supported organization(s).

<table>
<thead>
<tr>
<th>(i) Name of supported organization</th>
<th>(ii) EIN</th>
<th>(iii) Type of organization (described on lines 1-9 above or IRC section (see instructions))</th>
<th>(iv) Is the organization in col. (i) listed in your governing document?</th>
<th>(v) Did you notify the organization in col. (i) of your support?</th>
<th>(vi) Is the organization in col. (i) organized in the U.S.?</th>
<th>(vii) Amount of support</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td>Yes</td>
<td>No</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td></td>
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</tr>
</tbody>
</table>

Total

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.
## Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

### Section A. Public Support

<table>
<thead>
<tr>
<th>Calendar year (or fiscal year beginning in)</th>
<th>(a) 2005</th>
<th>(b) 2006</th>
<th>(c) 2007</th>
<th>(d) 2008</th>
<th>(e) 2009</th>
<th>(f) Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 Gifts, grants, contributions, and membership fees received, (Do not include any &quot;unusual grants&quot;)</td>
<td>23,072,927</td>
<td>23,674,691</td>
<td>21,934,209</td>
<td>30,206,391</td>
<td>38,875,853</td>
<td>137,924,071</td>
</tr>
<tr>
<td>2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>3 The value of services or facilities furnished by a governmental unit to the organization without charge</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>4 Total. Add lines 1 through 3</td>
<td>23,072,927</td>
<td>23,674,691</td>
<td>21,934,209</td>
<td>30,206,391</td>
<td>38,875,853</td>
<td>137,924,071</td>
</tr>
<tr>
<td>5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>24,905,902</td>
</tr>
<tr>
<td>6 Public support. Subtract line 5 from line 4</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>112,838,169</td>
</tr>
</tbody>
</table>

### Section B. Total Support

<table>
<thead>
<tr>
<th>Calendar year (or fiscal year beginning in)</th>
<th>(a) 2005</th>
<th>(b) 2006</th>
<th>(c) 2007</th>
<th>(d) 2008</th>
<th>(e) 2009</th>
<th>(f) Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>7 Amounts from line 4</td>
<td>23,072,927</td>
<td>23,674,691</td>
<td>21,934,209</td>
<td>30,206,391</td>
<td>38,875,853</td>
<td>137,924,071</td>
</tr>
<tr>
<td>8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources</td>
<td>327,555</td>
<td>414,737</td>
<td>748,305</td>
<td>129,037</td>
<td>341,585</td>
<td>1,979,219</td>
</tr>
<tr>
<td>9 Net income from unrelated business activities, whether or not the business is regularly carried on</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>10 Other income. Do not include gain or loss from the sale of capital assets (See instructions)</td>
<td>57,797</td>
<td>8,968</td>
<td>32,018</td>
<td>8,809</td>
<td>-66,971</td>
<td>89,822</td>
</tr>
<tr>
<td>11 Total support. Add lines 7 through 10</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>139,883,902</td>
</tr>
<tr>
<td>12 Gross receipts from related activities, etc. (See instructions)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>986,351</td>
</tr>
<tr>
<td>13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### Section C. Computation of Public Support Percentage

<table>
<thead>
<tr>
<th>(a) 2005</th>
<th>(b) 2006</th>
<th>(c) 2007</th>
<th>(d) 2008</th>
<th>(e) 2009</th>
<th>(f) Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>14 Public support percentage for 2009 (line 6, column (f) divided by line 11, column (f))</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>15 Public support percentage from 2009 Schedule A, Part II, line 14</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**16a 331/3% support test - 2009.** If the organization did not check the box on line 13, and line 14 is 331/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization. 

**16b 331/3% support test - 2009.** If the organization did not check a box on line 13 or 16a, and line 15 is 331/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization.

**17a 10%-facts-and-circumstances test - 2009.** If the organization did not check a box on line 13, 16a or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization.

**17b 10%-facts-and-circumstances test - 2009.** If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization.

**18 Private foundation.** If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions.
### Section A. Public Support

<table>
<thead>
<tr>
<th>Calendar year (or fiscal year beginning in)</th>
<th>(a) 2005</th>
<th>(b) 2006</th>
<th>(c) 2007</th>
<th>(d) 2008</th>
<th>(e) 2009</th>
<th>(f) Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gifts, grants, contributions, and membership fees received</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>3 Gross receipts from activities that are not an unrelated trade or business under section 513</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>5 The value of services or facilities furnished by a governmental unit to the organization without charge</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>6 Total. Add lines 1 through 5</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>7a Amounts included on lines 1, 2, and 3 received from disqualified persons</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of $5,000 or 1% of the amount on line 13 for the year</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>8 Add lines 7a and 7b</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### Section B. Total Support

<table>
<thead>
<tr>
<th>Calendar year (or fiscal year beginning in)</th>
<th>(a) 2005</th>
<th>(b) 2006</th>
<th>(c) 2007</th>
<th>(d) 2008</th>
<th>(e) 2009</th>
<th>(f) Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>9 Amounts from line 6</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>c Add lines 10a and 10b</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>12 Other Income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>13 Total support. (Add lines 9, 10c, 11, and 12)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### Section C. Computation of Public Support Percentage

| Public support percentage for 2009 (line 8, column (f) divided by line 13, column (f)) |          |          |          |          |          |          |
| Public support percentage from 2008 Schedule A, Part III, line 15 |          |          |          |          |          |          |

### Section D. Computation of Investment Income Percentage

| Investment income percentage for 2009 (line 10c, column (f) divided by line 13, column (f)) |          |          |          |          |          |          |
| Investment income percentage from 2008 Schedule A, Part III, line 17 |          |          |          |          |          |          |
| 19a 33 1/3% support tests - 2009. If the organization did not check the box on line 14, and line 16 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization |          |          |          |          |          |          |
| b 33 1/3% support tests - 2008. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization |          |          |          |          |          |          |
| 20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions |          |          |          |          |          |          |
**Part IV**

**Supplemental Information.** Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions.

**ATTACHMENT 1**

**SCHEDULE A, PART II - OTHER INCOME**

<table>
<thead>
<tr>
<th>DESCRIPTION</th>
<th>2005</th>
<th>2006</th>
<th>2007</th>
<th>2008</th>
<th>2009</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td>OTHER REVENUE</td>
<td>97,797.</td>
<td>8,968.</td>
<td>32,018.</td>
<td>8,800.</td>
<td>-66,971.</td>
<td>80,612.</td>
</tr>
<tr>
<td>TOTALS</td>
<td>97,797.</td>
<td>8,968.</td>
<td>32,018.</td>
<td>8,800.</td>
<td>-66,971.</td>
<td>80,612.</td>
</tr>
</tbody>
</table>
Schedule of Contributors

Name of the organization
WORLD RESOURCES INSTITUTE

Organization type (check one):

Filers of:        Section:

Form 990 or 990-EZ  X  501(c)(3) (enter number) organization
                   4947(a)(1) nonexempt charitable trust not treated as a private foundation
                   527 political organization

Form 990-PF
                   501(c)(3) exempt private foundation
                   4947(a)(1) nonexempt charitable trust treated as a private foundation
                   501(c)(3) taxable private foundation

Check if your organization is covered by the General Rule or a Special Rule.

Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

☐ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, $5,000 or more (in money or property) from any one contributor. Complete Parts I and II.

Special Rules

X For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 331/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(iii), and received from any one contributor, during the year, a contribution of the greater of (1) $5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h or (ii) Form 990-EZ, line 1. Complete Parts I and II.

☐ For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, aggregate contributions of more than $1,000 for use exclusively for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III.

☐ For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use exclusively for religious, charitable, etc., purposes, but these contributions did not aggregate to more than $1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Do not complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions of $5,000 or more during the year.

Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2 of its Form 990, or check the box on line 1h of its Form 990-EZ, or on line 2 of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).
**Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 627

- Attach to Form 990 or Form 990-EZ.
- See separate instructions

### Part I-A

**WORLD RESOURCES INSTITUTE**

<table>
<thead>
<tr>
<th>Name of organization</th>
<th>Employer Identification number</th>
</tr>
</thead>
<tbody>
<tr>
<td>WORLD RESOURCES INSTITUTE</td>
<td>52-1257057</td>
</tr>
</tbody>
</table>

Complete if the organization is exempt under section 501(c) or is a section 527 organization.

1. Provide a description of the organization's direct and indirect political campaign activities in Part IV.
2. Political expenditures $________________________
3. Volunteer hours

### Part I-B

Complete if the organization is exempt under section 501(c)(3).

1. Enter the amount of any excise tax incurred by the organization under section 4955 $________________________
2. Enter the amount of any excise tax incurred by organization managers under section 4955 $________________________
3. If the organization incurred a section 4955 tax, did it file Form 4720 for this year? [ ] Yes [ ] No
4a. Was a correction made? [ ] Yes [ ] No
   b. If "Yes," describe in Part IV.

### Part I-C

Complete if the organization is exempt under section 501(c), except section 501(c)(3).

1. Enter the amount directly expended by the filing organization for section 527 exempt function activities $________________________
2. Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities $________________________
3. Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b $________________________
4. Did the filing organization file Form 1120-POL for this year? [ ] Yes [ ] No
5. Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which payments were made. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

<table>
<thead>
<tr>
<th>(a) Name</th>
<th>(b) Address</th>
<th>(c) EIN</th>
<th>(d) Amount paid from filing organization's funds. If none, enter -0-.</th>
<th>(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-.</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
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<td></td>
<td></td>
</tr>
</tbody>
</table>

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.
**Part II-A**

Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

A Check □ if the filing organization belongs to an affiliated group.

B Check □ if the filing organization checked box A and "limited control" provisions apply.

### Limits on Lobbying Expenditures

(The term "expenditures" means amounts paid or incurred.)

<table>
<thead>
<tr>
<th>Limits on Lobbying Expenditures</th>
<th>(a) Filing organization's totals</th>
<th>(b) Affiliated group totals</th>
</tr>
</thead>
<tbody>
<tr>
<td>1a Total lobbying expenditures to influence public opinion (grass roots lobbying)</td>
<td>228,728</td>
<td></td>
</tr>
<tr>
<td>1b Total lobbying expenditures to influence a legislative body (direct lobbying)</td>
<td>228,728</td>
<td></td>
</tr>
<tr>
<td>1c Total lobbying expenditures (add lines 1a and 1b)</td>
<td>228,728</td>
<td></td>
</tr>
<tr>
<td>1d Other exempt purpose expenditures</td>
<td>31,243,171</td>
<td></td>
</tr>
<tr>
<td>1e Total exempt purpose expenditures (add lines 1c and 1d)</td>
<td>31,471,899</td>
<td></td>
</tr>
<tr>
<td>1f Lobbying nontaxable amount. Enter the amount from the following table in both columns.</td>
<td>1,000,000</td>
<td></td>
</tr>
</tbody>
</table>

If the amount on line 1e, column (a) or (b) is:

<table>
<thead>
<tr>
<th>Not over $500,000</th>
<th>The lobbying nontaxable amount is:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Over $500,000 but not over $1,000,000</td>
<td>$103,000 plus 15% of the excess over $500,000.</td>
</tr>
<tr>
<td>Over $1,000,000 but not over $1,500,000</td>
<td>$175,000 plus 10% of the excess over $1,000,000.</td>
</tr>
<tr>
<td>Over $1,500,000 but not over $17,000,000</td>
<td>$225,000 plus 5% of the excess over $1,500,000.</td>
</tr>
<tr>
<td>Over $17,000,000</td>
<td>$1,000,000.</td>
</tr>
</tbody>
</table>

| 1g Grassroots nontaxable amount (enter 25% of line 1f) | 250,000 | |
| 1h Subtract line 1g from line 1a. If zero or less, enter 0. | |
| 1i Subtract line 1f from line 1c. If zero or less, enter 0. | |
| 1j If these is an amount other than zero on either line 1h or line 1l, did the organization file Form 4720 reporting section 4911 tax for this year? Yes [ ] No [x] |

---

**4-Year Averaging Period Under Section 501(h)**

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

<table>
<thead>
<tr>
<th>Lobbying Expenditures During 4-Year Averaging Period</th>
</tr>
</thead>
<tbody>
<tr>
<td>Calendar year (or fiscal year beginning in)</td>
</tr>
<tr>
<td>-------------------------------------------------</td>
</tr>
<tr>
<td>2a Lobbying non-taxable amount</td>
</tr>
<tr>
<td>b Lobbying ceiling amount (150% of line 2a, column (e))</td>
</tr>
<tr>
<td>c Total lobbying expenditures</td>
</tr>
<tr>
<td>d Grassroots nontaxable amount</td>
</tr>
<tr>
<td>e Grassroots ceiling amount (150% of line 2d, column (e))</td>
</tr>
<tr>
<td>f Grassroots lobbying expenditures</td>
</tr>
</tbody>
</table>

---

**Schedule C (Form 990 or 990-EZ) 2009**
**Part II-B**  Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

<table>
<thead>
<tr>
<th>(a)</th>
<th>(b)</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Yes</td>
<td>No</td>
<td></td>
</tr>
</tbody>
</table>

1. During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:
   a. Volunteers?
   b. Paid staff or management (include compensation in expenses reported on lines 1c through 1f)?
   c. Media advertisements?
   d. Mailings to members, legislators, or the public?
   e. Publications, or published or broadcast statements?
   f. Grants to other organizations for lobbying purposes?
   g. Direct contact with legislators, their staffs, government officials, or a legislative body?
   h. Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?
   i. Other activities? If "Yes," describe in Part IV
   j. Total. Add lines 1c through 1f

2. a. Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?
   b. If "Yes," enter the amount of any tax incurred under section 4912
   c. If "Yes," enter the amount of any tax incurred by organization managers under section 4912
   d. If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?

**Part III-A**  Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

<table>
<thead>
<tr>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td></td>
</tr>
<tr>
<td>2</td>
<td></td>
</tr>
<tr>
<td>3</td>
<td></td>
</tr>
</tbody>
</table>

**Part III-B**  Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes."

<table>
<thead>
<tr>
<th>(a)</th>
<th>(b)</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Yes</td>
<td>No</td>
<td></td>
</tr>
</tbody>
</table>

1. Dues, assessments and similar amounts from members
2. Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).
   a. Current year
   b. Carryover from last year
   c. Total
3. Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 182(e) dues
4. If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditures next year?
5. Taxable amount of lobbying and political expenditures (see instructions)

**Part IV**  Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; and Part II-B, line 11. Also, complete this part for any additional information.
Supplemental Financial Statements

SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

WORLD RESOURCES INSTITUTE
52-1257057

Part I
Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

1. Total number at end of year ........................................
2. Aggregate contributions to (during year) ............
3. Aggregate grants from (during year) ............
4. Aggregate value at end of year ............

5. Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ........................................
6. Did the organization inform all grantee, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ........................................

Part II
Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1. Purpose(s) of conservation easements held by the organization (check all that apply).
   - Protection of natural habitat
   - Preservation of open space
   - Preservation of land for public use (e.g., recreation or pleasure)
   - Preservation of an historically important land area

2. Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.
   a. Total number of conservation easements ........................................
   b. Total acreage restricted by conservation easements ........................................
   c. Number of conservation easements on a certified historic structure included in (a) ........................................
   d. Number of conservation easements included in (c) acquired after 8/17/06 ........................................
3. Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ........................................
4. Number of states where property subject to conservation easement is located ........................................
5. Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ........................................
6. Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ........................................

7. Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ........................................

8. Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)? ........................................

In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III
Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a. If the organization elected, as permitted under SFAS 118, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items.
   b. If the organization elected, as permitted under SFAS 118, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:
      (i) Revenues included in Form 990, Part VIII, line 1 ........................................
      (ii) Assets included in Form 990, Part X ........................................
2. If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items:
   a. Revenues included in Form 990, Part VIII, line 1 ........................................
   b. Assets included in Form 990, Part X ........................................

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.
Part III  Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):

a Public exhibition
d Loan or exchange programs
b Scholarly research e Other
c Preservation for future generations

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ... Yes No

Part IV  Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ... Yes No

b If "Yes," explain the arrangement in Part XIV and complete the following table:

<table>
<thead>
<tr>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>1e</td>
</tr>
<tr>
<td>1d</td>
</tr>
<tr>
<td>1e</td>
</tr>
<tr>
<td>1f</td>
</tr>
</tbody>
</table>

2a Did the organization include an amount on Form 990, Part X, line 21? ... Yes No

b If "Yes," explain the arrangement in Part XIV.

Part V  Endowment Funds. Complete if organization answered "Yes" to Form 990, Part IV, line 10.

1a Beginning of year balance ... 30,639,015. 32,563,020.
b Contributions .................
c Net Investment earnings, gains, and losses ............. 2,566,301. 654,685.
d Grants or scholarships ...........
e Other expenditures for facilities and programs ............ 1,379,407. 1,869,320.
f Administrative expenses ...........
g End of year balance ............ 31,225,993. 30,039,015.

1  Provide the estimated percentage of the year end balance held as:

a Board designated or quasi-endowment 8.4100 %
b Permanent endowment 81.1400 %
c Term endowment 10.4400 %

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

(i) unrelated organizations .........
(ii) related organizations .......... 3a(i) X 3a(ii) X

b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R? 3b

4  Describe in Part XIV the intended uses of the organization's endowment funds.

Part VI  Investments - Land, Buildings, and Equipment. See Form 990, Part X, line 10.

<table>
<thead>
<tr>
<th>Description of Investment</th>
<th>(a) Cost or other basis (investment)</th>
<th>(b) Cost or other basis (other)</th>
<th>(c) Accumulated depreciation</th>
<th>(d) Book value</th>
</tr>
</thead>
<tbody>
<tr>
<td>1a Land</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>b Buildings</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>c Leasehold improvements</td>
<td>1,033,171</td>
<td>837,804</td>
<td>195,367</td>
<td></td>
</tr>
<tr>
<td>d Equipment</td>
<td>2,552,179</td>
<td>1,762,178</td>
<td>790,001</td>
<td></td>
</tr>
<tr>
<td>e Other</td>
<td>983,283</td>
<td>801,156</td>
<td>182,127</td>
<td></td>
</tr>
</tbody>
</table>

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c)). ... 1,167,495.
### Part VII Investments - Other Securities. See Form 990, Part X, line 12.

<table>
<thead>
<tr>
<th>(a) Description of security or category (including name of security)</th>
<th>(b) Book value</th>
<th>(c) Method of valuation: Cost or end-of-year market value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Financial derivatives</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Closely-held equity interests</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Total. (Column (b) must equal Form 990, Part X, col. (b) line 12.)**

### Part VIII Investments - Program Related. See Form 990, Part X, line 13.

<table>
<thead>
<tr>
<th>(a) Description of investment type</th>
<th>(b) Book value</th>
<th>(c) Method of valuation: Cost or end-of-year market value</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Total. (Column (b) must equal Form 990, Part X, col. (b) line 13.)**

### Part IX Other Assets. See Form 990, Part X, line 15.

<table>
<thead>
<tr>
<th>(a) Description</th>
<th>(b) Book value</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Total. (Column (b) must equal Form 990, Part X, col. (b) line 15.)**

### Part X Other Liabilities. See Form 990, Part X, line 25.

1. (a) Description of liability
   - Federal income taxes
     - RENT ABATEMENT: 206,293
     - OBLIGATION UNDER CAPITAL LEASE: 35,705
     - FUNDS HELD FOR OTHERS: 20,280

2. FIN 48 Footnote. In Part XIV, provide the text of the footnote to the organization’s financial statements that reports the organization’s liability for uncertain tax positions under FIN 48.
### Part XI  Reconciliation of Change in Net Assets from Form 990 to Audited Financial Statements

<table>
<thead>
<tr>
<th>Line</th>
<th>Description</th>
<th>Amounts Included</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Total revenue (Form 990, Part VIII, column (A), line 12)</td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>Total expenses (Form 990, Part IX, column (A), line 25)</td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>Excess or (deficit) for the year. Subtract line 2 from line 1</td>
<td></td>
</tr>
<tr>
<td>4</td>
<td>Net unrealized gains (losses) on investments</td>
<td></td>
</tr>
<tr>
<td>5</td>
<td>Donated services and use of facilities</td>
<td></td>
</tr>
<tr>
<td>6</td>
<td>Investment expenses</td>
<td></td>
</tr>
<tr>
<td>7</td>
<td>Prior period adjustments</td>
<td></td>
</tr>
<tr>
<td>8</td>
<td>Other (Describe in Part XIV.)</td>
<td></td>
</tr>
<tr>
<td>9</td>
<td>Total adjustments (net). Add lines 4 through 8</td>
<td></td>
</tr>
<tr>
<td>10</td>
<td>Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9</td>
<td></td>
</tr>
</tbody>
</table>

### Part XII  Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

<table>
<thead>
<tr>
<th>Line</th>
<th>Description</th>
<th>Amounts Included</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Total revenue, gains, and other support per audited financial statements</td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>Amounts Included on line 1 but not on Form 990, Part VIII, line 12:</td>
<td></td>
</tr>
<tr>
<td></td>
<td>a Net unrealized gains on investments</td>
<td>2a</td>
</tr>
<tr>
<td></td>
<td>b Donated services and use of facilities</td>
<td>2b</td>
</tr>
<tr>
<td></td>
<td>c Recoveries of prior year grants</td>
<td>2c</td>
</tr>
<tr>
<td></td>
<td>d Other (Describe in Part XIV.)</td>
<td>2d</td>
</tr>
<tr>
<td>3</td>
<td>Subtract line 2e from line 1</td>
<td></td>
</tr>
<tr>
<td>4</td>
<td>Amounts Included on Form 990, Part VIII, line 12, but not on line 1:</td>
<td></td>
</tr>
<tr>
<td></td>
<td>a Investment expenses not included on Form 990, Part VIII, line 7b:</td>
<td>4a</td>
</tr>
<tr>
<td></td>
<td>b Other (Describe in Part XIV.)</td>
<td>4b</td>
</tr>
<tr>
<td></td>
<td>c Add lines 4a and 4b</td>
<td>4c</td>
</tr>
<tr>
<td>5</td>
<td>Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)</td>
<td>5</td>
</tr>
</tbody>
</table>

### Part XIII  Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

<table>
<thead>
<tr>
<th>Line</th>
<th>Description</th>
<th>Amounts Included</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Total expenses and losses per audited financial statements</td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>Amounts included on line 1 but not on Form 990, Part IX, line 25:</td>
<td></td>
</tr>
<tr>
<td></td>
<td>a Donated services and use of facilities</td>
<td>2a</td>
</tr>
<tr>
<td></td>
<td>b Prior year adjustments</td>
<td>2b</td>
</tr>
<tr>
<td></td>
<td>c Other losses</td>
<td>2c</td>
</tr>
<tr>
<td></td>
<td>d Other (Describe in Part XIV.)</td>
<td>2d</td>
</tr>
<tr>
<td>3</td>
<td>Subtract line 2e from line 1</td>
<td></td>
</tr>
<tr>
<td>4</td>
<td>Amounts Included on Form 990, Part IX, line 25, but not on line 1:</td>
<td></td>
</tr>
<tr>
<td></td>
<td>a Investment expenses not included on Form 990, Part VIII, line 7b:</td>
<td>4a</td>
</tr>
<tr>
<td></td>
<td>b Other (Describe in Part XIV.)</td>
<td>4b</td>
</tr>
<tr>
<td></td>
<td>c Add lines 4a and 4b</td>
<td>4c</td>
</tr>
<tr>
<td>5</td>
<td>Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)</td>
<td>5</td>
</tr>
</tbody>
</table>

### Part XIV  Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information.

---

SEE PAGE 5
SCHEDULE D, PART V, LINE 4

PROCEEDS FROM THE ENDOWMENTS ARE TO BE USED TO FUND THE OPERATIONS. THE ORGANIZATION HAS THREE ENDOWMENTS. THE LARGEST IS $25,000,000 FROM THE MACARTHUR FOUNDATION. THE TWO SMALLER ENDOWMENTS ARE TO FUND INTERNSHIPS AT THE ORGANIZATION.

SCHEDULE D, PART X, LINE 2

FIN 48 FOOTNOTE

EFFECTIVE FOR THE YEAR ENDED SEPTEMBER 30, 2010, THE INSTITUTE ADOPTED NEW GUIDANCE THAT CREATES A SINGLE MODEL TO ADDRESS UNCERTAINTY IN TAX POSITIONS AND CLARIFIES THE ACCOUNTING FOR INCOME TAXES BY PRESCRIBING THE MINIMUM RECOGNITION THRESHOLD A TAX POSITION IS REQUIRED TO MEET BEFORE BEING RECOGNIZED IN ITS FINANCIAL STATEMENTS. UNDER THE REQUIREMENTS OF THIS GUIDANCE, ORGANIZATIONS COULD NOW BE REQUIRED TO RECORD AN OBLIGATION AS THE RESULT OF TAX POSITIONS THEY HAVE HISTORICALLY TAKEN ON VARIOUS TAX EXPOSURE ITEMS. THE IMPACT OF THE ADOPTION OF THIS GUIDANCE DID NOT HAVE A MATERIAL EFFECT ON THE FINANCIAL STATEMENTS OF THE INSTITUTE. PRIOR TO THE ADOPTION OF THIS GUIDANCE, THE DETERMINATION OF WHEN TO RECORD A LIABILITY FOR A TAX EXPOSURE WAS BASED ON WHETHER A LIABILITY WAS CONSIDERED PROBABLE AND REASONABLY ESTIMABLE IN ACCORDANCE WITH GUIDANCE CONCERNING RECORDING CONTINGENCIES.
Statement of Activities Outside the United States

Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b.

1. For grantmakers. Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?  
   - Yes [X]  
   - No [ ]

2. For grantmakers. Describe in Part IV the organization's procedures for monitoring the use of grant funds outside the United States.

3. Activities per Region. (Use Schedule F-1 (Form 990) if additional space is needed.)

<table>
<thead>
<tr>
<th>(a) Region</th>
<th>(b) Number of offices in the region</th>
<th>(c) Number of employees or agents in region</th>
<th>(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)</th>
<th>(e) If activity listed in (d) is a program service, describe specific type of service(s) in region</th>
<th>(f) Total expenditures in region</th>
</tr>
</thead>
<tbody>
<tr>
<td>CENTRAL AMERICA/CARIBBEAN</td>
<td></td>
<td>GRANTMAKING</td>
<td>REVERSE DEGRADATION</td>
<td></td>
<td>24,231.</td>
</tr>
<tr>
<td>CENTRAL AMERICA/CARIBBEAN</td>
<td></td>
<td>GRANTMAKING</td>
<td>SUPPORT ENVIRONMENT</td>
<td></td>
<td>16,000.</td>
</tr>
<tr>
<td>EAST ASIA AND THE PACIFIC</td>
<td>1</td>
<td>9</td>
<td>GRANTMAKING</td>
<td>EXPAND ECONOMIC OPP.</td>
<td>234,850.</td>
</tr>
<tr>
<td>EAST ASIA AND THE PACIFIC</td>
<td></td>
<td>GRANTMAKING</td>
<td>PROJECT CLIMATE</td>
<td></td>
<td>5,000.</td>
</tr>
<tr>
<td>EAST ASIA AND THE PACIFIC</td>
<td></td>
<td>GRANTMAKING</td>
<td>REVERSE DEGRADATION</td>
<td></td>
<td>162,800.</td>
</tr>
<tr>
<td>EAST ASIA AND THE PACIFIC</td>
<td></td>
<td>GRANTMAKING</td>
<td>SUPPORT ENVIRONMENT</td>
<td></td>
<td>239,938.</td>
</tr>
<tr>
<td>EAST ASIA AND THE PACIFIC</td>
<td></td>
<td>PROGRAM SERVICES</td>
<td>PROJECT CLIMATE</td>
<td></td>
<td>110,112.</td>
</tr>
<tr>
<td>EAST ASIA AND THE PACIFIC</td>
<td></td>
<td>PROGRAM SERVICES</td>
<td>REVERSE DEGRADATION</td>
<td></td>
<td>16,280.</td>
</tr>
<tr>
<td>EUROPE</td>
<td></td>
<td>GRANTMAKING</td>
<td>PROJECT CLIMATE</td>
<td></td>
<td>119,379.</td>
</tr>
<tr>
<td>EUROPE</td>
<td></td>
<td>GRANTMAKING</td>
<td>REVERSE DEGRADATION</td>
<td></td>
<td>150,000.</td>
</tr>
<tr>
<td>EUROPE</td>
<td></td>
<td>GRANTMAKING</td>
<td>SUPPORT ENVIRONMENT</td>
<td></td>
<td>46,400.</td>
</tr>
<tr>
<td>EUROPE</td>
<td></td>
<td>PROGRAM SERVICES</td>
<td>EXPAND ECONOMIC OPP.</td>
<td></td>
<td>2,500.</td>
</tr>
<tr>
<td>EUROPE</td>
<td></td>
<td>PROGRAM SERVICES</td>
<td>PROGRAM DEVELOPMENT</td>
<td></td>
<td>9,000.</td>
</tr>
<tr>
<td>EUROPE</td>
<td></td>
<td>PROGRAM SERVICES</td>
<td>PROMOTE ENVIRONMENT</td>
<td></td>
<td>379,968.</td>
</tr>
<tr>
<td>EUROPE</td>
<td></td>
<td>PROGRAM SERVICES</td>
<td>PROJECT CLIMATE</td>
<td></td>
<td>19,034.</td>
</tr>
<tr>
<td>EUROPE</td>
<td></td>
<td>PROGRAM SERVICES</td>
<td>REVERSE DEGRADATION</td>
<td></td>
<td>81,999.</td>
</tr>
<tr>
<td>EUROPE</td>
<td></td>
<td>PROGRAM SERVICES</td>
<td>SUPPORT ENVIRONMENT</td>
<td></td>
<td>10,000.</td>
</tr>
</tbody>
</table>

Totals

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.
<table>
<thead>
<tr>
<th>Schedule F (From 990)</th>
<th>Part I/II</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>04/04/64G C 2/10/2011 7:18:35 AM</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Project Title</th>
<th>Type of Grant or Assistance</th>
<th>(a) Region</th>
<th>(b) Number of Recipients</th>
<th>(c) Amount of Assistance</th>
<th>(d) Number of Applicants</th>
<th>(e) Average of Applicants</th>
</tr>
</thead>
<tbody>
<tr>
<td>RESEARCH</td>
<td>Sikov Friedman</td>
<td>North America</td>
<td>5</td>
<td>$123,456</td>
<td>10</td>
<td>$123,456</td>
</tr>
<tr>
<td>RESEARCH</td>
<td>Sikov Friedman</td>
<td>North America</td>
<td>5</td>
<td>$123,456</td>
<td>10</td>
<td>$123,456</td>
</tr>
<tr>
<td>RESEARCH</td>
<td>Sikov Friedman</td>
<td>North America</td>
<td>5</td>
<td>$123,456</td>
<td>10</td>
<td>$123,456</td>
</tr>
<tr>
<td>RESEARCH</td>
<td>Sikov Friedman</td>
<td>North America</td>
<td>5</td>
<td>$123,456</td>
<td>10</td>
<td>$123,456</td>
</tr>
<tr>
<td>RESEARCH</td>
<td>Sikov Friedman</td>
<td>North America</td>
<td>5</td>
<td>$123,456</td>
<td>10</td>
<td>$123,456</td>
</tr>
<tr>
<td>RESEARCH</td>
<td>Sikov Friedman</td>
<td>North America</td>
<td>5</td>
<td>$123,456</td>
<td>10</td>
<td>$123,456</td>
</tr>
<tr>
<td>RESEARCH</td>
<td>Sikov Friedman</td>
<td>North America</td>
<td>5</td>
<td>$123,456</td>
<td>10</td>
<td>$123,456</td>
</tr>
<tr>
<td>RESEARCH</td>
<td>Sikov Friedman</td>
<td>North America</td>
<td>5</td>
<td>$123,456</td>
<td>10</td>
<td>$123,456</td>
</tr>
<tr>
<td>RESEARCH</td>
<td>Sikov Friedman</td>
<td>North America</td>
<td>5</td>
<td>$123,456</td>
<td>10</td>
<td>$123,456</td>
</tr>
</tbody>
</table>

Use Schedule F-1 (From 990) if additional space is needed.
Part IV  Supplemental Information
Complete this part to provide the information required in Part I, line 2, and any additional information.

SCHEDULE F, PART I, QUESTION 2

MONITORING GRANT FUNDS IS DONE THROUGH A COMBINATION OF REVIEWING
REQUIRED PROGRESS AND FINANCIAL REPORTS SUBMITTED BY ALL SUBRECIPIENTS,
RANDOM SITE VISITS TO SUBRECIPIENTS TO REVIEW FINANCIAL AND PROJECT
RECORDS AND OBSERVE OPERATIONS, AND REQUIRING AUDITS OF SUBRECIPIENTS, IN
ACCORDANCE WITH OMB CIRCULAR A-133.
Continuation Sheet for Schedule F (Form 990)

**Part I**  
Continuation of Activities per Region. (Schedule F (Form 990), Part I, line 3)

<table>
<thead>
<tr>
<th>Region</th>
<th>Number of offices in the region</th>
<th>Number of employees or agents in region</th>
<th>Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)</th>
<th>If activity listed in (d) is a program service, describe specific type of service(s) in region</th>
<th>Total expenditures for region</th>
</tr>
</thead>
<tbody>
<tr>
<td>NORTH AMERICA</td>
<td></td>
<td>GRANTMAKING</td>
<td>PROMOTE ENVIRONMENT</td>
<td>1,198,146.</td>
<td></td>
</tr>
<tr>
<td>NORTH AMERICA</td>
<td></td>
<td>GRANTMAKING</td>
<td>SUPPORT ENVIRONMENT</td>
<td>75,400.</td>
<td></td>
</tr>
<tr>
<td>NORTH AMERICA</td>
<td></td>
<td>PROGRAM SERVICES</td>
<td>EXPAND ECONOMIC OPP.</td>
<td>7,177.</td>
<td></td>
</tr>
<tr>
<td>NORTH AMERICA</td>
<td></td>
<td>PROGRAM SERVICES</td>
<td>PROGRAM DEVELOPMENT</td>
<td>2,000.</td>
<td></td>
</tr>
<tr>
<td>NORTH AMERICA</td>
<td></td>
<td>PROGRAM SERVICES</td>
<td>REVERSE DEGRADATION</td>
<td>110,997.</td>
<td></td>
</tr>
<tr>
<td>SOUTH AMERICA</td>
<td></td>
<td>GRANTMAKING</td>
<td>EXPAND ECONOMIC OPP.</td>
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</tr>
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<td>REVERSE DEGRADATION</td>
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</table>

**Totals**  

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.
<table>
<thead>
<tr>
<th>Region</th>
<th>Number of offices in the region</th>
<th>Number of employees or agents in region</th>
<th>Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)</th>
<th>Support Environment</th>
<th>Total Expenditures for region</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sub-Saharan Africa</td>
<td>Program Services</td>
<td>SUPPORT ENVIRONMENT</td>
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<td>20,104.</td>
<td>6,198,889</td>
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</table>

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.
### Part I: Fundraising Activities

Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.

1. Indicate whether the organization raised funds through any of the following activities. Check all that apply.
   - [ ] Mail solicitations
   - [ ] Solicitation of non-government grants
   - [ ] Internet and email solicitations
   - [ ] Solicitation of government grants
   - [ ] Phone solicitations
   - [ ] Special fundraising events
   - [ ] In-person solicitations

2. Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services?  
   - [ ] Yes  
   - [ ] No

   If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least $5,000 by the organization.

<table>
<thead>
<tr>
<th>I) Name of Individual or entity (fundraiser)</th>
<th>II) Activity</th>
<th>III) Did fundraiser have custody or control of contributions?</th>
<th>IV) Gross receipts from activity</th>
<th>V) Amount paid to (or retained by) fundraiser listed in col. III</th>
<th>VI) Amount paid to (or retained by) organization</th>
</tr>
</thead>
<tbody>
<tr>
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<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Total: ........................................................................................................

3. List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing.

- ........................................................................................................
- ........................................................................................................
- ........................................................................................................
- ........................................................................................................
- ........................................................................................................
- ........................................................................................................
- ........................................................................................................
- ........................................................................................................
- ........................................................................................................
- ........................................................................................................

For Privacy Act and Paperwork Reduction Act Notice, see the instructions for Form 990 or 990-EZ.

Schedule G (Form 990 or 990-EZ) 2009
**Part II Fundraising Events.** Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than $15,000 on Form 990-EZ, line 6a. List events with gross receipts greater than $5,000.

| Revenue |
|----------------------------------|-----------------|-----------------|-----------------|-----------------|
| 1 Gross receipts                  | 901,450.        |                 |                 |                 |
| 2 Less: Charitable contributions  | 849,250.        |                 |                 |                 |
| 3 Gross income (line 1 minus line 2) | 52,200.         |                 |                 |                 |

<table>
<thead>
<tr>
<th>Direct Expenses</th>
</tr>
</thead>
<tbody>
<tr>
<td>4 Cash prizes</td>
</tr>
<tr>
<td>5 Noncash prizes</td>
</tr>
<tr>
<td>6 Rent/facility costs</td>
</tr>
<tr>
<td>7 Food and beverages</td>
</tr>
<tr>
<td>8 Entertainment</td>
</tr>
<tr>
<td>9 Other direct expenses</td>
</tr>
</tbody>
</table>

10 Direct expense summary. Add lines 4 through 9 in column (d) = 424,398.

11 Net income summary. Combine line 3, column (d), and line 10 = -372,198.

**Part III Gaming.** Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than $15,000 on Form 990-EZ, line 6a.

| Revenue |
|-----------------|-----------------|-----------------|-----------------|
| 1 Gross revenue |                 |                 |                 |
| 2 Cash prizes   |                 |                 |                 |
| 3 Noncash prizes|                 |                 |                 |
| 4 Rent/facility costs |
| 5 Other direct expenses |

<table>
<thead>
<tr>
<th>Direct Expenses</th>
</tr>
</thead>
<tbody>
<tr>
<td>6 Volunteer labor</td>
</tr>
</tbody>
</table>

7 Direct expense summary. Add lines 2 through 5 in column (d) =

8 Net gaming income summary. Combine line 1, column d, and line 7 =

9 Enter the state(s) in which the organization operates gaming activities:

- a Is the organization licensed to operate gaming activities in each of these states? 9a
- b If "No," explain:

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year?

- b If "Yes," explain:

11 Does the organization operate gaming activities with nonmembers?

12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming?
13 Indicate the percentage of gaming activity operated in:
   a The organization’s facility ........................................... 13a %
   b An outside facility .................................................... 13b %

14 Enter the name and address of the person who prepares the organization's gaming/special events books and records:

   Name ▶

   Address ▶

15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? ................................................................. 15a

   b If "Yes," enter the amount of gaming revenue received by the organization ▶ $ ________ and the amount of gaming revenue retained by the third party ▶ $ ________.

   c If "Yes," enter name and address of the third party:

   Name ▶

   Address ▶

16 Gaming manager Information:

   Name ▶

   Gaming manager compensation ▶ $ __________

   Description of services provided ▶

   □ Director/officer    □ Employee    □ Independent contractor

17 Mandatory distributions:
   a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? .................................. 17a

   b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization’s own exempt activities during the tax year ▶ $
<table>
<thead>
<tr>
<th>Schedule J (Form 990) 2009</th>
<th>Schedule I (Form 990) 2009</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>General Information on Grants and Assistance</strong></td>
<td><strong>General Information on Grants and Assistance</strong></td>
</tr>
<tr>
<td><strong>Part I</strong></td>
<td><strong>Part II</strong></td>
</tr>
<tr>
<td>Grants and Other Assistance to Governments and Organizations in the United States, Complete if the organization answered &quot;Yes&quot; to Form 990, Part I, line 21 or 22.</td>
<td>Grants and Other Assistance to Governments and Individuals in the United States, Complete if the organization answered &quot;Yes&quot; to Form 990, Part I, line 21 or 22.</td>
</tr>
<tr>
<td><strong>Form 990</strong></td>
<td><strong>Schedule I</strong></td>
</tr>
<tr>
<td>(Form 990)</td>
<td>(Form 990)</td>
</tr>
</tbody>
</table>
## Part I Questions Regarding Compensation

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- First-class or charter travel
- Travel for companions
- Tax indemnification and gross-up payments
- Discretionary spending account
- Housing allowance or residence for personal use
- Payments for business use of personal residence
- Health or social club dues or initiation fees
- Personal services (e.g., maid, chauffeur, chef)

1b If any of the boxes on line 1a is checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain.

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?

3 Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director. Check all that apply.

- Compensation committee
- Written employment contract
- Independent compensation consultant
- Compensation survey or study
- Form 990 of other organizations
- Approval by the board or compensation committee

4 During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

   a. Receive a severance payment or change-of-control payment? 
   b. Participate in, or receive payment from, a supplemental nonqualified retirement plan?
   c. Participate in, or receive payment from, an equity-based compensation arrangement?

   If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.

5 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

   a. The organization?
   b. Any related organization?

6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

   a. The organization?
   b. Any related organization?

7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III.

8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described inRegs. section 53.4956-4(a)(3)? If "Yes," describe in Part III.

9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4956-6(a)?

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.
<table>
<thead>
<tr>
<th>Name</th>
<th>Position Description</th>
<th>Department</th>
<th>District</th>
<th>Office</th>
<th>Email Address</th>
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</thead>
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<td>CRICL HANSON</td>
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<td></td>
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<tr>
<td>PETER M. METRO</td>
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<tr>
<td>ANTHONY DODGE</td>
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<td></td>
<td></td>
</tr>
<tr>
<td>JACOB WESKMAN</td>
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<td></td>
</tr>
<tr>
<td>DANIEL CONNOLLY</td>
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<tr>
<td>JENNIFER LARKES</td>
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<tr>
<td>WILLIA M. EKE</td>
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<tr>
<td>ELIZABETH COOK</td>
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<tr>
<td>MART ANGANATHAN</td>
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<tr>
<td>ROBERT KINLEY</td>
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<td>STEEP BARKER</td>
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<td>JONATHAN LASH</td>
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</table>

**Note:** The sum of columns (d)(i) through (d)(v) must equal the applicable column (c) or column (e) amounts on Form 990, Part VI, line 1A.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, as described in the instructions on row (i). Do not list individuals that are listed on Form 990, Part VI.
<table>
<thead>
<tr>
<th>Name and Title</th>
<th>Average Hours per Week</th>
<th>Position(s)</th>
<th>Reportable Compensation from the Organization (W-2/1099-MISC)</th>
<th>Reportable Compensation from Related Organizations (W-2/1099-MISC)</th>
<th>Estimated Amount of Other Compensation from the Organization and Related Organizations</th>
</tr>
</thead>
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<td>DIANA H. WALL</td>
<td>1.00</td>
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<td>0</td>
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<tr>
<td>DIRECTOR</td>
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<tr>
<td>DANIEL WEISS</td>
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<tr>
<td>ANN KETE</td>
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<td>JENNIFER LAYKE</td>
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<tr>
<td>DANIEL TUNSTALL</td>
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<td>26,718</td>
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<td>EMBARQ</td>
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<tr>
<td>JACOB WERKSMAN</td>
<td>37.50</td>
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<tr>
<td>ARTHUR DROE</td>
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<td>125,750</td>
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<td>30,141</td>
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<tr>
<td>PETER G VEIT</td>
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<td>26,317</td>
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<tr>
<td>PIERRE METHOT</td>
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<td>132,141</td>
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<td>34,684</td>
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<td>PEOPLE AND ECOSYSTEMS</td>
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</tbody>
</table>
FORM 990, PART III, LINE 1

ORGANIZATION'S MISSION

TO MOVE HUMAN SOCIETY TO LIVE IN WAYS THAT PROTECT EARTH'S ENVIRONMENT
AND ITS CAPACITY TO PROVIDE FOR THE NEEDS AND ASPIRATIONS OF CURRENT AND
FUTURE GENERATIONS.

FORM 990, PART III, LINE 4A

PROGRAM SERVICES

CLIMATE, ENERGY AND POLLUTION PROGRAM: FOCUSES ON REDUCING THE RISK OF
CLIMATE CHANGE IN WAYS THAT DRIVE SUSTAINABLE DEVELOPMENT. PROJECTS
INCLUDE DEVELOPING APPROACHES FOR GLOBAL AGREEMENTS TO REDUCE GREENHOUSE
GAS EMISSIONS AND ADAPT TO CLIMATE CHANGE; US CLIMATE POLICY EFFORTS AT
THE LOCAL, STATE AND NATIONAL LEVEL; AND ACTIVE ENGAGEMENT WITH THE
BUSINESS COMMUNITY. THE PROGRAM DEVELOPS AND MAINTAINS TOOLS AND
DATABASES, DESIGNS BUSINESS MODELS, AND CONvenes STAKEHOLDER GROUPS TO
PROVIDE ADVICE TO ALL LEVELS OF GOVERNMENT AND CIVIL SOCIETY.

FORM 990, PART III, LINE 4B

PROGRAM SERVICES

PEOPLE AND ECOSYSTEMS PROGRAM: WORKS TO DEVELOP AND PROMOTE STRATEGIES TO
REVERSE RAPID DEGRADATION OF ECOSYSTEMS AND ASSURE THEIR CAPACITY TO
PROVIDE HUMANS WITH NEEDED GOODS AND SERVICES. THESE STRATEGIES
EMPHASIZE MULTI-SCALE APPROACHES TO MANAGING ECOSYSTEMS, STRESS THE
IMPORTANCE OF ECOSYSTEM BENEFITS TO PEOPLE, AND RELY ON PARTNERSHIPS TO
CREATE LASTING SOLUTIONS. STAFF WORK IN TWO FOCAL AREAS: (1) MAINSTREAMING ECOSYSTEM SERVICES (THE BENEFITS PEOPLE OBTAIN FROM NATURE) AND (2) FOREST LANDSCAPE INFORMATION. THE FIRST WORKS TOWARD A WORLD IN WHICH GOVERNMENTS AND BUSINESSES VALUE AND INVEST IN ECOSYSTEMS—FORESTS, WETLANDS, CORAL REEFS, ETC.—IN ORDER TO SECURE ECONOMIC GROWTH AND PEOPLE'S WELL BEING. THE FOREST TEAM WORKS TO ENABLE GOVERNMENTS, BUSINESSES, AND CIVIL SOCIETY TO ACT UPON BETTER AND MORE WIDELY SHARED INFORMATION TO STRENGTHEN THE MANAGEMENT OF WORKING FORESTS, REDUCE DEFORESTATION, AND SAFEGUARD PRIMARY FOREST IN FOREST-RICH REGIONS.

FORM 990, PART III, LINE 4C

PROGRAM SERVICES

INSTITUTIONS AND GOVERNANCE PROGRAM: PROMOTES THE FAIR AND EFFECTIVE MANAGEMENT OF NATURAL RESOURCES AND ENVIRONMENTAL REGULATION, PARTICULARLY IN DEVELOPING COUNTRIES. PROJECTS INCLUDE DEVELOPING INDICATORS NEEDED BY CIVIL SOCIETY TO ASSESS PUBLIC AUTHORITIES COMPLIANCE WITH EMERGING ENVIRONMENTAL GOVERNANCE NORMS; WORKING WITH DEVELOPING COUNTRY PARTNERS ON THE MANAGEMENT OF FOREST AND HYDROCARBON RESOURCES AND REVENUES; AND PROMOTING THE REFORM OF PUBLIC AND PRIVATE INTERNATIONAL FINANCIAL INSTITUTIONS TO BETTER REFLECT THE ENVIRONMENTAL AND SOCIAL PRIORITIES OF THE COMMUNITIES IN WHICH THEY INVEST.

FORM 990, PART III, LINE 4D

OTHER PROGRAM SERVICES

EMBARQ PROGRAM:
CATALYZES SOCIALLY, FINANCIALLY, AND ENVIRONMENTALLY SOUND SOLUTIONS TO THE PROBLEMS OF URBAN MOBILITY. WORKING THROUGH PUBLIC-PRIVATE
PARTNERSHIPS WITH POLITICALLY AND FINANCIALLY EMPOWERED DECISION MAKERS IN MAJOR CITIES AROUND THE WORLD, EMBARQ REDUCES THE COST, RISK, TIME, AND COMPLEXITY OF FINDING AND IMPLEMENTING SUSTAINABLE TRANSPORT SOLUTIONS. EMBARQ HAS CREATED CENTERS FOR SUSTAINABLE TRANSPORT IN MEXICO AND BRAZIL WHICH MANAGE ITS DAY TO DAY INTERACTIONS WITH LEADERSHIP OF CITIES IN THOSE COUNTRIES, AND HAS SIGNIFICANT PROJECT ACTIVITIES IN CHINA AND TURKEY. TYPICAL SOLUTIONS WHICH EMBARQ HELPS CITIES ACHIEVE INCLUDE: CLEAN FUELS/CLEAN VEHICLES STRATEGIES; IMPROVED TRANSIT SERVICES SUCH AS BUS RAPID TRANSIT, DEMAND MANAGEMENT AND PROMOTION OF NON-MOTORIZED TRANSPORT. EMBARQ ALSO HELPS FIND AND ARRANGE FINANCING FOR THE SOLUTIONS IT PROPOSES.

EXTERNAL RELATIONS PROGRAM:
MANAGES THE ORGANIZATION'S EFFORTS TO COMMUNICATE ITS WORK TO DIVERSE AUDIENCES, INCLUDING GOVERNMENTS, CORPORATIONS, AND INTERNATIONAL ORGANIZATIONS TO SUPPORT THE ACCOMPLISHMENT OF THE OBJECTIVES OUTLINED IN PROGRAM PLANS. IN ADDITION, WE SEEK WAYS OF ENHANCING WRI'S OVERALL PROFILE THROUGH CONTINUED ATTENTION TO COMMUNICATION OPPORTUNITIES. WE UTILIZE A WIDE VARIETY OF MECHANISMS TO COMMUNICATE WORLD RESOURCES INSTITUTE'S (WRI'S) WORK APPROPRIATE TO THE GOALS OF EACH PROGRAM; WE ARE CONSTANTLY EXPLORING NEW MEANS OF COMMUNICATING OUR WORK MORE EFFECTIVELY TO KEY AUDIENCES.

MARKET & ENTERPRISE PROGRAM:
PRODUCES ECONOMICALLY SOUND POLICIES, BOLD VISION, AND PRACTICAL
SOLUTIONS IN COLLABORATION WITH THE BUSINESS COMMUNITY. TO CHANNEL THE
PRIVATE SECTOR TO INCORPORATE ENVIRONMENTAL AND SOCIAL OPPORTUNITIES INTO
CORE BUSINESS STRATEGIES, WE EMPLOY THE FOLLOWING APPROACHES:

CREATE SUSTAINABLE ENTERPRISES: DEMONSTRATE NOT ONLY A NEW WAY OF DOING
BUSINESS, BUT ALSO THE POWER OF THE PRIVATE SECTOR TO REDUCE POVERTY AND
PROTECT THE ENVIRONMENT. ENABLE ENTREPRENEURS AND CORPORATIONS TO DEVELOP
PROFITABLE BUSINESS APPROACHES TO CLIMATE CHANGE, ECOSYSTEM DEGRADATION,
AND IMPROVING PEOPLE'S LIVES.

TOOLS AND ANALYSIS: WRI HAS DEVELOPED TOOLS AND DATABASES TO GIVE
CORPORATIONS, NGOS, AND ENTREPRENEURS FROM ACROSS THE GLOBE ACCESS TO THE
MODELS AND IDEAS THEY NEED FOR SUCCESS.

PROMOTE GREEN INVESTING: CHANGE HOW FINANCIAL MARKETS VALUE COMPANIES BY
MAKING THE INCORPORATION OF ENVIRONMENTAL VALUE AND RISK INTO INVESTMENT
DECISIONS STANDARD PRACTICE AS A MEANS TO INFLUENCE CORPORATE PERFORMANCE
AND STRATEGY.

SPECIAL STUDIES AND INNOVATION PROGRAM:
UNDERTAKES OR MENTORS NEW ACTIVITIES DESIGNED TO FOSTER INNOVATION ACROSS
THE INSTITUTE. ACTIVITIES FOCUS ON NEW PROJECTS, OBJECTIVES, AND
GEOGRAPHIES RELATED TO OUR STRATEGIC PLAN, AND ON NEW TOOLS AND
CAPACITIES IN AREAS SUCH AS MODELING AND COMMUNICATIONS.

FORM 990, PART VI, LINE 11A
FORM 990 REVIEW

THE ORGANIZATION SHARES A COPY OF THE FORM 990 WITH ITS BOARD OF
DIRECTORS BEFORE FILING. COMMENTS FROM BOARD MEMBERS ARE SENT TO THE CFO
OR CONTROLLER. A DEADLINE IS GIVEN FOR BOARD MEMBERS TO RESPOND IF THE
DRAFT IS AVAILABLE AFTER THE BOARD MEETING. IF THE DRAFT IS AVAILABLE
BEFORE A BOARD MEETING, IT IS GIVEN OUT AT THE MEETING.

FORM 990, PART VI, LINE 12C
CONFLICT OF INTEREST POLICY
A COPY OF CONFLICT OF INTEREST FORM IS GIVEN TO BOARD MEMBERS ANNUALLY
WITH LIST OF VENDORS THAT WE DO BUSINESS WITH. EACH BOARD MEMBER SIGNS
THE FORM LETTING THE ORGANIZATION KNOW IF THERE ARE ANY CONFLICTS. THOSE
WITH CONFLICTS ARE NOT PERMITTED TO PARTICIPATE IN DELIBERATIONS AND
DECISIONS AFFECTING THE SOURCE OF THE CONFLICT.

FORM 990, PART VI, LINE 15B
COMPENSATION DETERMINATION
THE ORGANIZATION BRINGS IN INDEPENDENT CONSULTANTS PERIODICALLY TO DO A
COMPARATIVE REVIEW OF ITS SALARY STRUCTURE. THE MANAGING DIRECTOR SETS
PAY INCREASES FOR ALL DEPARTMENT HEADS; THE PRESIDENT DOES THE SAME FOR
THE MANAGING DIRECTOR, CFO, AND ALL VP'S; THE BOARD OF DIRECTORS DOES THE
SAME FOR THE PRESIDENT. THIS IS DONE ANNUALLY. IT WAS LAST DONE IN 2009.

FORM 990, PART VI, LINE 17
AL, AK, AZ, AR, CA, CO, CT, DE, DC, FL, GA, HI, IL, KS, KY, ME, ND, MA, MI, MN, MS, MO, NH, NJ, NM
, NY, NC, ND, OH, OK, OR, PA, RI, SC, TN, UT, VA, WA, WV, WI.

FORM 990, PART VI, LINE 19
THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST
FORM 990, PART VII, SECTION B
HIGHEST COMPENSATED INDEPENDENT CONTRACTORS

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<td>GRANT THORNTON LLP</td>
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<tr>
<td>GREGORY MOCK</td>
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<td>TAKOMA PARK, MD 20912</td>
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FORM 990, PART V, LINE 4B - FOREIGN COUNTRIES

BELGIUM
CHINA
HONG KONG
UNITED KINGDOM
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Note: Complete line 1 if any entity listed in parts I, II, or IV of this Schedule.